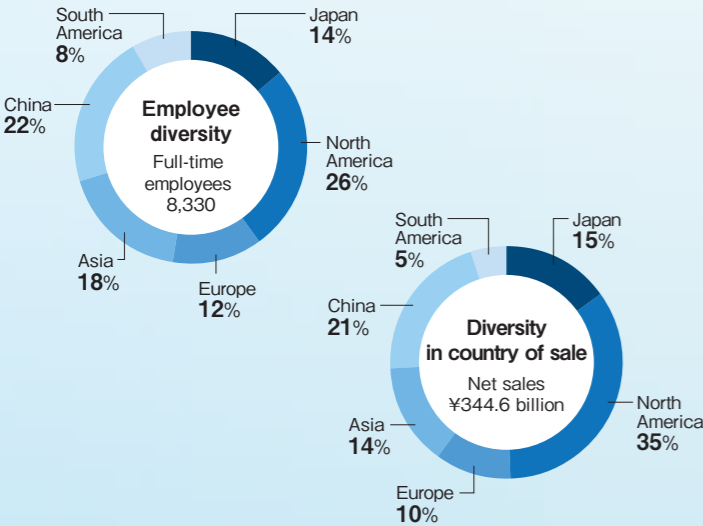


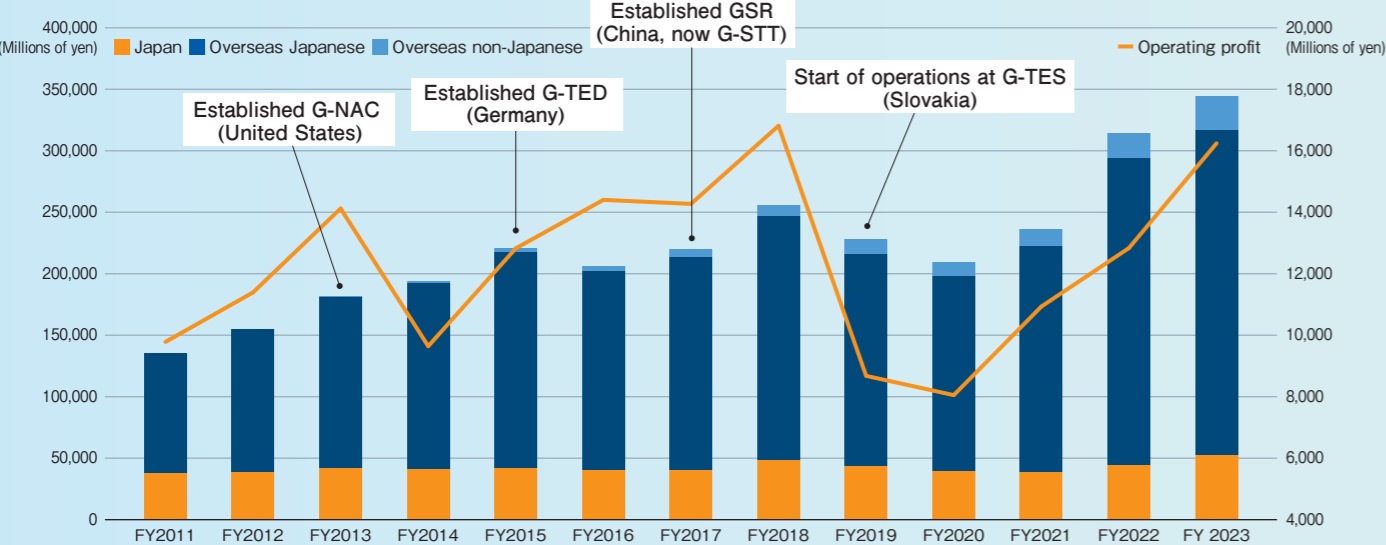
Global Presence

G-TEKT's global presence currently spans 12 countries, consisting of 28 factories, 3 S&E sites, 1 R&D hub, and 1 lab. In FY2024 operations are scheduled to begin at the Nansha Plant in China, which will be factory 29, and the Chubu Plant in Japan, which will be factory 30. With the trend toward electrification expected to accelerate further, our global presence will play an increasingly important role going forward. By further strengthening local sites and deepening collaboration between locations, we will construct a system that ensures that the Company is not left behind.

	FY2011	FY2023
Overseas net sales	¥97.3 billion	¥292.3 billion
Overseas net sales ratio	72%	85%
Net sales to non-Japanese automotive OEMs	¥0 billion	¥28.0 billion



Overseas sales



United States

- Jefferson Industries Corporation (JIC)
- Jefferson Southern Corporation (JSC)
- Austin Tri-Hawk Automotive, Inc. (ATA)
- G-TEKT America Corporation (G-TAC)
- G-TEKT North America Corporation (G-NAC)

Canada

- Jefferson Elora Corporation (JEC)

Mexico

- G-ONE AUTO PARTS DE MEXICO, S.A. DE C.V. (G-ONE)
- G-TEKT MEXICO CORP. S.A. DE C.V. (G-MEX)

Brazil

- G-KT do Brasil Ltda. (G-KTB)

United Kingdom

- G-TEKT Europe Manufacturing Ltd. (G-TEM)
- G-TEKT Europe Manufacturing Ltd. (G-TEM2)
- G-TEKT Europe Manufacturing Ltd. (G-TEM3)
- G-TEKT Europe Manufacturing Ltd. (G-TEM4)

Germany

- G-TEKT(Deutschland) GmbH. (G-TED)

Slovakia

- G-TEKT Slovakia, s.r.o. (G-TES)

China

- Auto Parts Alliance (China) Ltd. (APAC)
- Auto Parts Alliance (China) Ltd. (APAC2)
- Wuhan Auto Parts Alliance Co., Ltd. (WAPAC)
- Wuhan Auto Parts Alliance Co., Ltd. (WAPAC2, shut down)
- Conghua Auto Parts Alliance (China) Ltd. (C-APAC)
- Guangzhou Nansha Auto Parts Alliance (China) Ltd. (N-APAC)
- G-TEKT (Shanghai) Technical & Trading Co., Ltd. (G-STT)

Thailand

- G-TEKT (Thailand) Co.,Ltd. (G-TTC)
- G-TEKT Eastern Co.,Ltd. (G-TEC)
- G-TEKT Eastern Co., Ltd. (G-TEC2)
- Thai G&B Manufacturing Ltd. (TGB) (merged with G-TEC)

India

- G-TEKT India Private Ltd. (G-TIP)

Indonesia

- PT.G-TEKT Indonesia Manufacturing (G-TIM)

Production sites

G-TEKT predecessors, which were TAKAO KINZOKU KOGYO and KIKUCHI, first expanded overseas in the 1980s as they followed in the wake of the overseas expansion of automotive OEMs. Both companies participated in joint ventures, and during the process of helping each other overcome difficulties they accumulated know-how in the management of overseas businesses. Subsequently they established many other factories in the areas around the finished vehicle plants of automotive OEMs, leading to expansion in orders. In 2019 G-TES (Slovakia) began operations as the first production site on the European continent. By establishing systems that enable the Company to maintain at high levels the QCD for which suppliers are required to take responsibility, we will continue to steadily win orders.

R&D sites

Through the R&D structure, which is centered on the G-TEKT Tokyo lab (GTL), we conduct research that looks ahead to the vehicles of ten or twenty years in the future, with the goal of growing orders. In addition to GTL, the C&C Tochigi R&D site collaborates closely with customers, making approaches to them based on product development and proposals. We have also have established sales & engineering sites in Detroit in the United States, Munich in Germany, and Shanghai in China, which have a sales support function. Because the establishing of these sales & engineering sites enables us to respond speedily to requests from local customers, it wins the trust of customers, including non-Japanese automotive OEMs, and leads to growth in orders. In addition, by researching the latest local trends and the direction of engineering development and sharing that information between locations, we provide feedback on advanced technology development at GTL. Going forward we will deepen collaboration with our customers in all regions, including those in which we are promoting sustainability through the business by adopting green materials in accordance with the actual circumstances of the market, and other initiatives.